

| Ref | Investments | 2020/21 £000 | 2021/22 £000 | 2022/23 £000 | Additional Information | Programme |
|-------|--|-----------------|-----------------|-----------------|--|----------------------------------|
| | Aspiration, Children & Life Long Learning | | | | | |
| 20E1 | Year of the child | 275 | 125 | 125 | Supporting the expansion of youth activities and the Feed the Future programme. | Wellbeing |
| 20E2 | Intelligent City Strategy | 140 | 125 | 55 | Define our intelligent city strategy & build action plan | Wellbeing |
| | Total Aspiration, Children & Life long Learning | 415 | 250 | 180 | | |
| | Green City & Environment | | | | | |
| 20E3 | Green City Charter | 298 | 210 | 304 | Delivery of the Green City Charter commitments | Green City |
| 20E4 | Flood defences | 46 | 50 | 50 | Itchen flood defences - phase 1 | Place Shaping |
| | Total Green City & Environment | 344 | 260 | 354 | | |
| | Healthier & Safer City | | | | | |
| 20E5 | Safer Communities | 314 | 216 | 162 | Project to review the delivery of community engagement and community safety services | Communities, Culture & Homes |
| | Total Healthier & Safer City | 314 | 216 | 162 | | |
| | Homes & Culture | | | | | |
| 20E6 | City of Culture | 319 | 27 | 192 | Become a city of culture by 2025 | Communities, Culture & Homes |
| | Total Homes & Culture | 319 | 27 | 192 | | |
| | Leader's Portfolio | | | | | |
| 20E7 | Global partnerships | 20 | 20 | 20 | Five global partnership agreements signed | Place Shaping |
| 20E8 | Southampton Pound | 2 | 2 | 2 | Running the SCC First policy, and developing the Southampton Wealth Building initiative. | Successful, Sustainable Business |
| 20E23 | Mayflower Quarter | 200 | | | Development of masterplan and delivery of first phase | Successful, Sustainable Business |
| 20E24 | Outdoor Sports Centre | 100 | | | Temporary solution for Athletics Club during development work | Successful, Sustainable Business |
| | Total Leaders | 322 | 22 | 22 | | |
| | Place & Transport | | | | | |
| 20E9 | Local Plan | 327 | 112 | | People and place planning through local plan | Place Shaping |
| 20E10 | Connected Southampton | 263 | 194 | 114 | Connected Southampton 2040 (Local Transport Plan 4) | Place Shaping |
| 20E11 | Itchen Bridge | 248 | 286 | 286 | Itchen Bridge payment improved | Place Shaping |
| 20E12 | Parks | 50 | 50 | 50 | Engagement officer for parks | Green City |
| 20E13 | Car Parks | | 600 | 600 | Review provision of car parks | Place Shaping |
| 20E14 | Cleaner City | 500 | 500 | 500 | Additional street cleaning in our neighbourhoods, Fly-tipping and Litter enforcement activities. | Green City |
| | Total Place & Transport | 1,388 | 1,742 | 1,550 | | |
| | Resources | | | | | |
| 20E15 | Client handling | 104 | | | Implementation of better client handling (new case management system) | Successful, Sustainable Business |
| 20E16 | Connected City | | 100 | | Southampton to become a national centre of innovation and investment in place-based technology and data. | Successful, Sustainable Business |
| 20E17 | Customer experience | 98 | | | Digital customer experience improvement | Successful, Sustainable Business |
| 20E18 | Smart Ways of Working | 83 | 39 | 39 | Implementation of smart ways of working model | Successful, Sustainable Business |
| 20E19 | Reinvestment in services | 185 | 191 | 191 | Improving surplus generated by our services to reinvest in council services | Successful, Sustainable Business |
| 20E20 | Organisational Development | 200 | 200 | 200 | Delivery of the Organisational Development plan | Successful, Sustainable Business |
| 20E21 | Maximisation of efficiency | 273 | 45 | 45 | Reducing overheads and streamlining our processes to improve outcomes and services | Successful, Sustainable Business |
| 20E25 | Absence management | 69 | 69 | | Project to reduce sickness absence levels | Successful, Sustainable Business |
| | Total Resources | 1,010 | 644 | 475 | | |
| | Non-Portfolio | | | | | |
| 20E22 | Capital Financing | 140 | 1,350 | 3,162 | Additional financing costs of capital investments | Centrally Held Budgets |
| | Total Non-Portfolio | 140 | 1,350 | 3,162 | | |
| | TOTAL INITIATIVES & INVESTMENTS | 4,252 | 4,511 | 6,097 | | |

Proposals that are across portfolios or programmes have been shown in one line above for simplicity of presentation